



AGENDA ITEM
3.5

EMERGENCY AMBULANCE SERVICES COMMITTEE

GOVERNANCE UPDATE

Date of meeting	(28/01/2020)
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FOI Status	Open/Public
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If closed please indicate reason	Choose an item.
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Prepared by	Gwenan Roberts, Assistant Director Corporate
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Presented by	Gwenan Roberts
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Approving Executive Sponsor	Chief Ambulance Services Commissioner
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Report purpose	FOR DISCUSSION / REVIEW
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Engagement (internal/external) undertaken to date (including receipt/consideration at Committee/group)		
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Committee/Group/Individuals	Date	Outcome
Choose an item.		

ACRONYMS	



1. SITUATION/BACKGROUND

- 1.1 The purpose of the report is to provide an update on governance for Committee Members.
- 1.2 Members will recall brief discussions on the development of the EASC Risk Register in the development session in November.
- 1.3 Cwm Taf Morgannwg as host body for the EAS Committee is reviewing its approach to the development of the risk register and therefore it is suggested that the Committee adopt the approach and report at the next meeting.

2. SPECIFIC MATTERS FOR CONSIDERATION BY THIS MEETING (ASSESSMENT)

- 2.1 The proposed approach outlined identified EASC development session to complete the following:
 - Review current risks.
 - Using risk management techniques; identify both external factors and internal threats and opportunities.
 - Define the maximum amount of risk EASC and its subgroups are willing to bear (Risk Capacity).
 - Define the amount of risk EASC is willing to accept (Risk Appetite)
 - Define the threshold levels of risk which, when exceeded, will require escalation (Risk Tolerance)
- 2.2 The development sessions in July and September 2019 had the risk management framework on the agenda but the Joint Committee had to prioritise other matters.

Review of current risks

- 2.3 The NCCU on behalf of EASC have reviewed the current risk register; it details a number of risks but does not contain a coherent framework for identifying the context perspectives of each risk.

Risk perspectives

- 2.4 EASC are asked to endorse the use of the following organisational perspectives to categorise risk and opportunity:

Strategic perspective

- 2.5 Strategic Risks/Opportunities: concerned with the overall business success, vitality and viability of the EASC Joint Committee.



Programme perspective

- 2.6 Programme Risks/Opportunities: concerned with the transformation of EASC Commissioned Services and the delivery of measurable benefits.

Project perspective

- 2.7 Project Risks/Opportunities: concerned with delivery of agreed outputs within time, quality & cost constraints.

Operational perspective

- 2.8 Operational Risks/Opportunities: concerned with maintaining business as usual activity for EASC.
- 2.9 The NCCU on behalf of EASC will continue work to identify both external factors and internal threats and opportunities to inform the discussion at the next EASC Development Session in the summer 2020. To inform this session EASC will be presented with a revised risk register that identifies risks categorises using the described perspectives.

Sub Group Reporting

- 2.10 Members will be aware that minutes of the sub groups have not routinely been received by the Committee. A new approach will be provided from the NCCU to ensure that sub groups report in effectively to the Committee.

3. KEY RISKS/MATTERS FOR ESCALATION TO THE COMMITTEE

- 3.1 The revised EASC Model Standing Orders outline the expectation that safe, effective and timely services are delivered. It also includes the creation, development, operation, refresh and evaluation of National Collaborative Commissioning: Quality & Delivery Frameworks for Ambulance Services within NHS Wales covering Emergency Ambulance Services, Non-Emergency Ambulance Services and Emergency Medical Retrieval Transfer Services and enables closer working relationships between EASC and the National Programme of Unscheduled Care.
- 3.2 The development and implementation of an integrated risk management framework for EASC underpins delivery of the Model Standing Orders. The framework would manage both risks and maximise the opportunities that may affect EASC's strategic objectives and the work it is accountable to deliver. It seeks to strengthen the control environment and sustain good corporate governance, implement effective internal controls and monitoring activities which support the running of EASC and the delivery of strategic commissioning plans. NCCU on behalf of EASC have appointed an Assistant Director Corporate



to oversee delivery of this work and report at every EAS Committee meeting in line with the expectation from the host organisation.

4. IMPACT ASSESSMENT

Quality/Safety/Patient Experience implications	There are no specific quality and safety implications related to the activity outlined in this report.
Related Health and Care standard(s)	Governance, Leadership and Accountability
Equality impact assessment completed	Not required
Legal implications / impact	There are no specific legal implications related to the activity outlined in this report.
Resource (Capital/Revenue £/Workforce) implications / Impact	There is no direct impact on resources as a result of the activity outlined in this report.
Link to Commissioning Intentions	The Committee’s overarching role is to ensure its Commissioning Strategy for Emergency Ambulance Services utilising the five step patient pathway outlined within the National Collaborative Commissioning Quality and Delivery Agreement and the related outcomes for each care standard aligned with the Institute of Healthcare Improvement's (IHI) ‘Quadruple Aim’ are being progressed.
Link to Main WBFG Act Objective	Commitment to corporate social responsibility and improving health & social equity, work with our staff, partners and communities to build strong local relationships and solid foundations of the past

5. RECOMMENDATION

5.1 The Emergency Ambulance Services Committee is asked to:

- **DISCUSS** and **NOTE** the report.