

Uned Gomisiynu Cydweithredol Cenedlaethol National Collaborative Commissioning Unit

Future Commissioning Framework



Commissioning Framework

- The current Commissioning Framework was introduced in 2014 as a turnaround document in light of the McClelland Review.
- The Commissioning Framework was introduced to support a standardised and collaborative approach to the commissioning of ambulance services in Wales.
- The current Commissioning Framework was developed to commission ambulance services in a conventional sense, where patients are predominantly conveyed to hospital.
- It was acknowledged that the Commissioning Framework would need to be refreshed with the development of ambulance services.
- EASC's 2021/22 Annual Plan includes the development of a commissioning cycle, which includes the refresh of Commissioning Frameworks.

WAST ambition



NOTE: *=indicative values provided by WAST

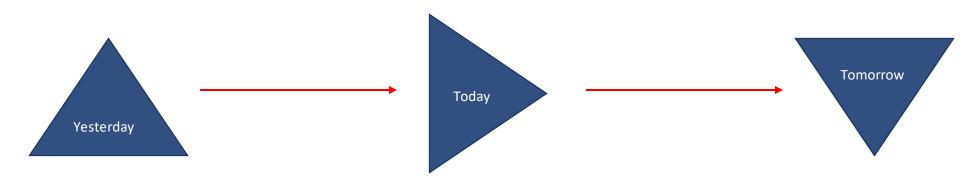


TOMORROW

TODAY

Current Service Delivery

- WAST extending their offering of Hear & Treat and See & Treat services.
- Current services
 - Hear and Treat Clinical Support Desk (CSD), 111
 - See and Treat Advanced Paramedic Practitioners (APP), Cymru High Acuity Response Unit (CHARU)



- Key enablers to support the delivery of a modern ambulance service:
 - Commissioning Framework
 - Workforce
 - Digital Services

- Value-based approach
- Balanced approach to manage risk

5 Step Model





- Reflective of the current and future ambitions
- Supports continuous development and improvement
- Strategic focus on performance and value in 3 key areas: clinical outcomes, service delivery and use of resources
- Ensures key risks and opportunities are monitored and addressed
- Enhances a collaborative and integrated commissioning approach including a shared vision and strategy for urgent and emergency care services
- Improves patient outcomes with patients directed to the right service, first time

Key changes proposed

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Take forward key building blocks from current framework

Commissioning Intentions

- Revised approach in 2020/21 to make Commissioning Intentions strategic rather than operational
- Collaborative development in line with agreed commissioning cycle
- Issued via Annual Plan / IMTP process

"5 Step" Service Delivery Model

- Underpinned by "CAREMORE" approach to quality and delivery
- Updated to reflect modern ambulance service

Ambulance Quality Indicators

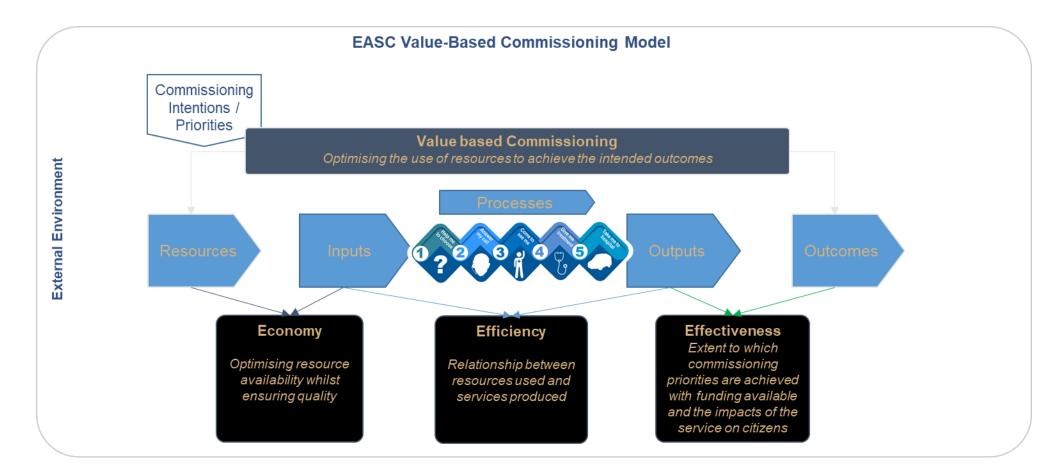
- Focused on service delivery activity and output measures.
- Opportunity to make more "user friendly" and performance focused

Address opportunities identified in gap analysis assessment of current framework

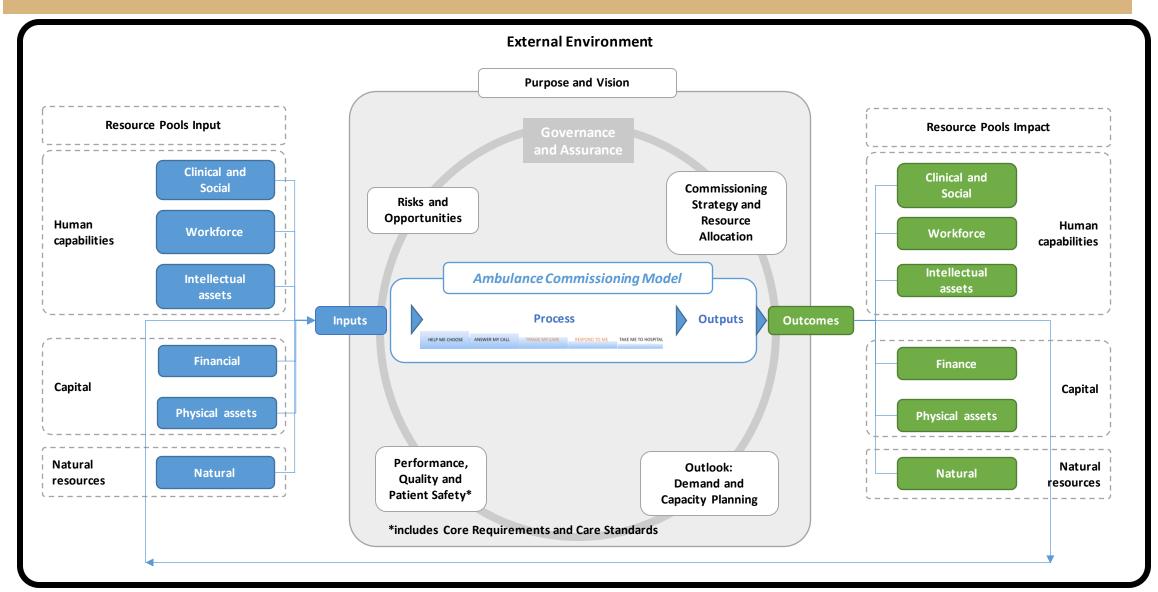
- 1. Focus on clinical outcomes in addition to activity and output service delivery measures.
- 2. Support decision making by establishing clear line of sight from strategic Commissioning Intentions through to performance and outcome measures.
- 3. Incorporate a **value based approach**, which looks at sustainable performance through resource allocation, utilisation and outcomes over the short, medium and long term.
- 4. Improve risk management approach within the framework.
- 5. Incorporate of **horizon scanning and scenario analysis** techniques into forecasting and planning.

EASC Value-Based Commissioning Model

Commissioning Intention 4 Value Objective: The Emergency Ambulance Service and its Commissioners will develop a value-based approach to service commissioning and delivery which enables an equitable, sustainable and transparent use of resources to achieve better outcomes for patients.



Proposed EASC Commissioning Framework



Commissioning Value Creation, Preservation or Erosion over time

Putting the new framework into practice

Commissioning Strategy and Resource Allocation Risks and	 Commissioning Intentions and Allocations Strategic objectives set through Commissioning Intentions Allocation of resources to meet Commissioning Intentions Set through the Commissioning Framework and built into IMTP / planning processes 		
	Opportunities	Assess performance of the Clinical Outcomes delivered by the Ambulance Service and impact with regards to Patient Safety	 Assess performance of the Ambulance Service against the Core Requirements and Care Standards of the 5 Step Commissioning Model
Performance, Quality and Patient Safety	Aligns to Commissioning Intentions: • CI1: Clinical Response Model • CI5: Harm and Outcomes	 Aligns to Commissioning Intentions: CI2: Availability CI3: Productivity CI6: Wider Health System 	Aligns to Commissioning Intentions • CI4: Value
		rmance measures to be developed a d assurance mechanisms as part of	

Next Steps

- Make proposal to EASC Management Group members
- Broad stakeholder engagement
- Further refinement of Framework document
- Sign off and approval process via EASC



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