



AGENDA ITEM
2.1

EMERGENCY AMBULANCE SERVICES COMMITTEE

EASC INTEGRATED MEDIUM TERM PLAN (IMTP) 2020/23

Date of meeting	28/01/19
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FOI Status	Open/Public
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If closed please indicate reason	Choose an item.
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Prepared by	James Rodaway, Head of Commissioning & Programme Management
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Presented by	Stephen Harry
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Approving Executive Sponsor	CASC
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Report purpose	FOR APPROVAL
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Engagement (internal/external) undertaken to date (including receipt/consideration at Committee/group)		
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Committee/Group/Individuals	Date	Outcome
EASC Management Group	20/12/19	SUPPORTED

ACRONYMS	
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CASC	Chief Ambulance Services Commissioner
EMS	Emergency Medical Services
IMTP	Integrated Medium Term Plan
NCCU	National Collaborative Commissioning Unit
NEPTS DAG	Non-Emergency Patient Transport Services Delivery Assurance Group
WAST	Welsh Ambulance Services NHS Trust
WTE	Whole time equivalent



1. SITUATION/BACKGROUND

- 1.1 Members will be aware that the EAS Committee is required to develop and submit an Integrated Medium Term Plan 2020/23 in line with the Welsh Government NHS Planning Framework 2020-23 which is attached at **Appendix 1**.
- 1.2 In line with the previous year, the EASC IMTP will be presented as a section within the NCCU IMTP for 2020/23 IMTP EASC.
- 1.3 Therefore, Members EASC are requested to approve the EASC component only. This includes the EASC opportunities, EASC work programme and finances.
- 1.4 Members are asked to note the NCCU 2020/23 IMTP.
- 1.5 Members will be aware that during 2019/20 the CASC has provided quarterly EASC IMTP progress reports for the 2019/22 plan against the Welsh Government accountability criteria.
- 1.6 IMTP Engagement Meetings have been held with the Welsh Government which provided the opportunity to:
 - Report progress on the development of the 2020/23 EASC IMTP.
 - Update Welsh Government on the development of the WAST IMTP 2020/23.
- 1.7 The EASC IMTP 2020/23 content has been developed using the following EASC subgroups:
 - EASC Management Group: Emergency Ambulance Services.
 - Non-Emergency Patient Transport Services Delivery Assurance Group (NEPTS DAG): NEPTS content.
 - Emergency Medical Retrieval and Transfer Services Delivery Assurance Group (EMRTS DAG)
- 1.8 NCCU on behalf of EASC issued 2020/21 Commissioning Intentions for EMS & NEPTS with supporting guidance for Health Boards and WAST in December 2019.
- 1.9 Progress on WAST and Health Boards work plans in response to the 2019/20 Commissioning Intentions for EMS & NEPTS will be monitored & reported through the EASC subgroups.
- 1.10 To ensure consistency between EASC & HB IMTPs NCCU produced and circulated on 15 January 2020 an appendix which HBs have found useful and have included within their IMTPs. A copy is attached for reference at **Appendix 2**.
- 1.11 Members are asked to note that the NCCU has received requests from both national organisations and Health Boards to undertake bespoke programmes of work in addition to the ongoing core work of the NCCU. Examples include supporting the work to develop Unscheduled Care and the review and oversight of national frameworks for Mental Health Learning Disability & Child and Adolescent Mental Health Service (CAMHS) patients. These are included as specific work programmes



within in the NCCU IMTP. Any assumptions on resources have been previously agreed or are subject to additional discussions. These will be consistent with Health Board IMTPs.

- 1.12 Due to the Welsh Government timescales for submission it is suggested that the CASC and Chair of EASC on behalf of EASC approve the WAST IMTP. This will take place subject to confirmation of the financial position of WAST that reflects the assumptions made in Health Board IMTPs and receiving a detailed delivery plan which reflects the previously agreed commissioning intentions and requirements.

2. SPECIFIC MATTERS FOR CONSIDERATION BY THIS MEETING (ASSESSMENT)

- 2.1 Members should note that the WAST IMTP is consistent with the the proposed EASC IMTP & Commissioning Intentions.
- 2.2 The EASC IMTP includes a non-recurrent allocation which Health Boards will need to make provision for; this approach was agreed at the November 2019 EASC Joint Committee Meeting. As per that agreement the non-recurrent allocation will only be accessed once delivery has happened and actual expenditure incurred.
- 2.3 The scale of the delivery agenda required of WAST should not be underestimated; therefore we have insisted that WAST include a detailed delivery plan within their IMTP to avoid slippage and to ensure that effective monitoring and performance management can take place and resources released to WAST accordingly.
- 2.4 We have identified within the EASC IMTP the following EASC specific priorities. These support the delivery of the 2020/21 EMS & NEPTS Commissioning Intentions. They are as follows:

Emergency Medical Services (EMS) Priorities for 2020/21 include:

- Recruitment of a minimum of 90 WTE additional staff
- Shift of front line spend from current levels to 75%
- Realisation of efficiencies through delivery of the WAST components outlined in the Demand and Capacity Review & national requirements
- Expansion of Advanced Paramedic Practitioner (APP) roles
- Development of All Wales Falls Response Model
- Development of All Wales Single Integrated Clinical Assessment and Triage (SICAT) service
- Support and development of Alternative Clinical Pathways.

NEPTS Priorities for 2020/21 include:

- Delivery of the work programme jointly agreed through the DAG and represented in the 2020/21 NEPTS commissioning Intentions.



EMRTS Priorities for 2020/21 include:

- Work with EMRTS, EASC, Health Boards and Welsh Government to support 24/7 expansion.

3. KEY RISKS/MATTERS FOR ESCALATION TO THE COMMITTEE

- 3.1 Sections 2.2 & 2.3 remain the areas that have the most inherent risk.
- 3.2 The CASC is working closely with WAST to ensure that the approach agreed by EASC is reflected within the WAST IMTP.
- 3.3 The CASC and the team have circulated details of the potential non-recurrent provision.
- 3.4 The CASC and the team through the Welsh Government IMTP Engagement Meetings have raised concerns and clarified expectations around the WAST financial position.

4. IMPACT ASSESSMENT

Quality/Safety/Patient Experience implications	Yes (Please see detail below)
	EASC IMTP is aiming to improve the quality and safety for patients
Related Health and Care standard(s)	Governance, Leadership and Accountability
	All standards are applicable
Equality impact assessment completed	Not required
Legal implications / impact	There are no specific legal implications related to the activity outlined in this report.
Resource (Capital/Revenue £/Workforce) implications / Impact	Yes (Include further detail below)
	Ensuring clarity in relation to the funding is key and underpins the whole report.



Link to Main Strategic Objective	<p>The Committee's overarching role is to ensure its Commissioning Strategy for Emergency Ambulance Services utilising the five step patient pathway outlined within the National Collaborative Commissioning Quality and Delivery Agreement and the related outcomes for each care standard aligned with the Institute of Healthcare Improvement's (IHI) 'Quadruple Aim' are being progressed.</p> <p>This report focuses on all the above objectives, but specifically on providing strong governance and assurance.</p>
Link to Main WBFG Act Objective	Provide high quality care as locally as possible wherever it is safe and sustainable

5. RECOMMENDATION

5.1 The EASC Members are asked to:

- **APPROVE** the EASC IMTP 2020/23 for submission to Welsh Government
- **SUPPORT** the approach to approving the 2020/23 WAST IMTP (that the CASC and Chair of EASC on behalf of EASC approve the WAST IMTP in line with the agreed assumptions)