

Cyfarwyddwr Cyffredinol Iechyd a Gwasanaethau Cymdeithasol/
Prif Weithredwr GIG Cymru
Grŵp Iechyd a Gwasanaethau Cymdeithasol

Director General Health and Social Services/
NHS Wales Chief Executive
Health and Social Services Group



Llywodraeth Cymru
Welsh Government

Health Board Chief Executives

Our ref: JP/SE/SB

23 January 2023

Dear Colleagues

Review of National Commissioning Functions

As we will discuss at the NHS Wales Leadership Board on 24 January, the Minister has approved a review of the national commissioning functions. As you will recall, this was a commitment within *A Healthier Wales* and forms part of a set of actions to strengthen and streamline the NHS landscape in Wales.

I attach the Terms of Reference for this review. National commissioning is vital in improving the outcomes for the population of Wales and in reducing any inequalities in access. The review is an opportunity to reflect upon the experiences of WHSSC and EASC (including the National Collaborative Commissioning Unit), and to further build upon and strengthen national commissioning arrangements.

I am also pleased to inform you that Steve Combe has been appointed as the Independent Reviewer to undertake this work. I know that Steve is well known by many of you from his previous role as Director of Corporate Governance at Abertawe Bro Morgannwg University Health Board (now Swansea Bay UHB) and is very experienced in this type of work.

As you can see from the Terms of Reference the review will identify options and make recommendations for my approval and ultimately for the Minister's decision. I expect both Joint Committees of EASC and WHSSC to be integral to supporting this work and during the review there will be a series of workshops and interviews so that your views will inform the final recommendations.

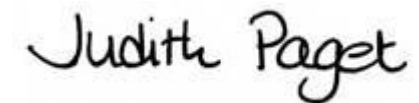
I have asked Samia Edmonds, the Planning Director in Welsh Government, to oversee this work on my behalf and Karen Preece, recently retired Director of Planning at WHSSC, will support Samia during the review.

I expect the review to report to me and the Minister in April.

I know that you understand the importance of this work and trust that I can rely on your support so that the final recommendation meets all of our ambitions for a national commissioning function for the NHS in Wales.

Please share these Terms of Reference with your teams as appropriate

Yours sincerely

A handwritten signature in black ink that reads "Judith Paget". The signature is written in a cursive, slightly slanted style.

Judith Paget CBE

Enc.

cc: Trust CEOs
SHA CEOs
Directors of Hosted bodies